Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Period 9 (£m)	Cause of Variance	Action Required
Industrial Units	(1.616)	(1.497)	0.119	0.134	Shortfall of £0.219m from Industrial Estate Rental Income, due to the current economic climate reducing occupancy levels. Repairs & Maintenance and Electricity projected to exceed budget by £0.043m.	Maximise occupancy levels throughout industrial units going forward.
					Salary savings of £0.122m mitigate some of the above shortfalls.	
Administration Buidlings	1.187	1.201	0.014	0.041	Insurance Claim settlement for the Council Chamber repair and upgrade resulting in a betterment excess of £0.050m being incurred, the majority of which has been met from other service underspends.	
Corporate Property & Design	2.382	2.350	(0.032)	(0.005)	An income shortfall had previously been mitigated by vacancy savings. However, income is now projected to be higher than orignally anticipated.	
Regulatory Services	0.268	0.249	(0.019)	(0.066)	Over recovery on Streetworks income. This now includes a request to carry forward £0.030m of the additional income for some essential resurfacing works to which Streetworks were directly involved with supervising.	
Car Parks	0.025	0.063	0.038	0.030	Car Park income is anticipated to be £0.045m short of target offset by a £0.007m reduction in planned maintenance works	Keep income levels closely monitored going forward and ensure the reduction in planned maintenance does not have a detrimental effect on car parks

Service	Revised Budget	Projected Outturn	Variance	Variance Period 9	Cause of Variance	Action Required
	(£m)	(£m)	(£m)	(£m)		
Transportation	1.586	1.451	(0.135)	(0.164)	Savings on Bus Operator payments for Bus Subsidies.	
					This also includes a carry forward request for the Rural Development Programme commitment in 2012/13 and 2013/14 for	
Routine Maintenance	1.746	1.776	0.030	0.050	Increased tipping fees for gully emptying between August and March as a result of the loss of the DIP facility.	New arrangement for gully emptier/sweeper waste disposal needs identifying for 2012 - 13
Street Lighting	1.052	1.113	0.061	0.000	Additional cost of street lighting energy and inventory charges	To be met from various minor underspends on other works budgets within the Highways Maintenance service area. Final financial pressure allocation of £60k in 2012 - 13 will remove the overspend in subsequent years
Neighbourhood Services (Streetscene Service Structure)	1.305	1.502	0.197	0.192		Full year implementation of the new

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Period 9 (£m)	Cause of Variance	Action Required
Waste Disposal and Civic Amenity Sites	6.849	, ,			Diversion from landfill as a result of the introduction of the Managed Weekly Collections arrangement resulted in a significant diversion from landfill to recyclates. The savings reflect the reduction in landfill tax and tipping fees.	This underspend will be reduced by the increase in Landfill Tax in 2012 - 13 which will be accommodated within the budget without the need for additional budget pressures. The balance of the underspend will provide the final £245k MWC service saving required in 2012 - 13.
Managed Weekly Collections - Waste Collection, Recycling, Sustainable Waste Management Grant and Waste Collection - Trading Account	3.118	3.668	0.550	0.448	The full roll out of the Managed Weekly Collection service commenced from November, on a five day working pattern, rather than six, reflecting the outcome of the Streetscene ballot in September 2011.  Additional vehicles were required to be hired and additional staff taken on to maintain the service provision requirements operating on a five day working pattern. Additional costs have also been incurred for R&M relating to relocating the recycling function from Flint to Buckley and as a result of full roll out, significant numbers of new containers for recycling were required, totalling in excess of £0.150m, due to the demand for these from householders.	The roll out of the full six day working pattern during the summer 2012 will allow the overspend to be remediated in future years. The one off payments for recyling containers will not be required in future years

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Period 9 (£m)	Cause of Variance	Action Required
Winter	0.999		0.000	, ,	The amount of salt used has been signficantly	
Maintenance	0.999	0.999	0.000	0.000	lower than the two previous years, together with	
Maintenance					reductions in overtime and fuel costs. As a	
					means of comparison, 4,000 tonnes of salt was	
					used in 2011/12, compared with around 9,000	
					tonnes in 2010/11. This has resulted in an	
					underspend of £0.245m in 11/12 which has	
					been placed in a reserve to mitigate the effects	
					of any adverse weather conditions in 12/13.	
Fleet Services	(0.011)	0.074	0.085	0.000	Above inflationary increases in materials not	Review charging arrangements to
					being reflected in income recharges made to	all service users
					clients.	
Planning Control	0.459	0.596	0.137	0.097	Costs awarded against the Council in relation to	
						of Planning Services and additional
					•	land charges income can assist
					Broughton. Planning fee income has reduced	with mitigating a large proportion of
					against projections due to the ongoing	this variance.
					economic climate and it is now anticipated to be	
Planning	1.480	1.401	(0.079)	(0.096)	slightly short of target.	
Fiaming	1.400	1.401	(0.078)	(0.000)	Vacancy savings ahead of service review implementation. Also assumes a request to	
					carry over a further £0.075m of UDP/LDP	
					allocation for use in 2012/13.	
Land Charges	(0.042)	(0.073)	(0.031)	(0.015)	Land Charges income (Search Fees) is	
	(3.3.2)	(3.3.3)	(3.331)	(3.3.0)	anticipated to exceed target	

Service	Budget	Projected Outturn	variance	Variance Period 9	Cause of Variance	Action Required
	(£m)	(£m)	(£m)	(£m)		
Management	1.370	1.247	(0.123)	(0.055)	Further vacancy savings ahead of service	The base budget for Ordnance
Support &					review implementation, which were anticipated	Survey commitment has been
Performance					to be filled by financial year end. In addition, the	reduced from 2012/13 onwards.
					annual fee totalling £0.033m for Ordnance	
					Survey was not required to be paid in 2011/12	
					and beyond due to a change in funding	
Public Protection	3.446	3.157	(0.289)	(0.269)	Net vacancy savings ahead of service review	
					implementation, together with in-year leavers	
					from posts within the new service structure.	
					These outturn figures also make provision for	
					carry forward requests totalling £0.067m being	
					approved for works at cemeteries and dog	
					fouling commitments which were unable to be	
					carried out in 2011/12.	
Other variances	7.400	7.378	(0.022)	0.022	A number of variances of no more than	
(aggregate)			,		£0.023m individually.	
Total:	33.157	33.039	(0.118)	(0.117)		